Global Operations Brief

Defense Health Board
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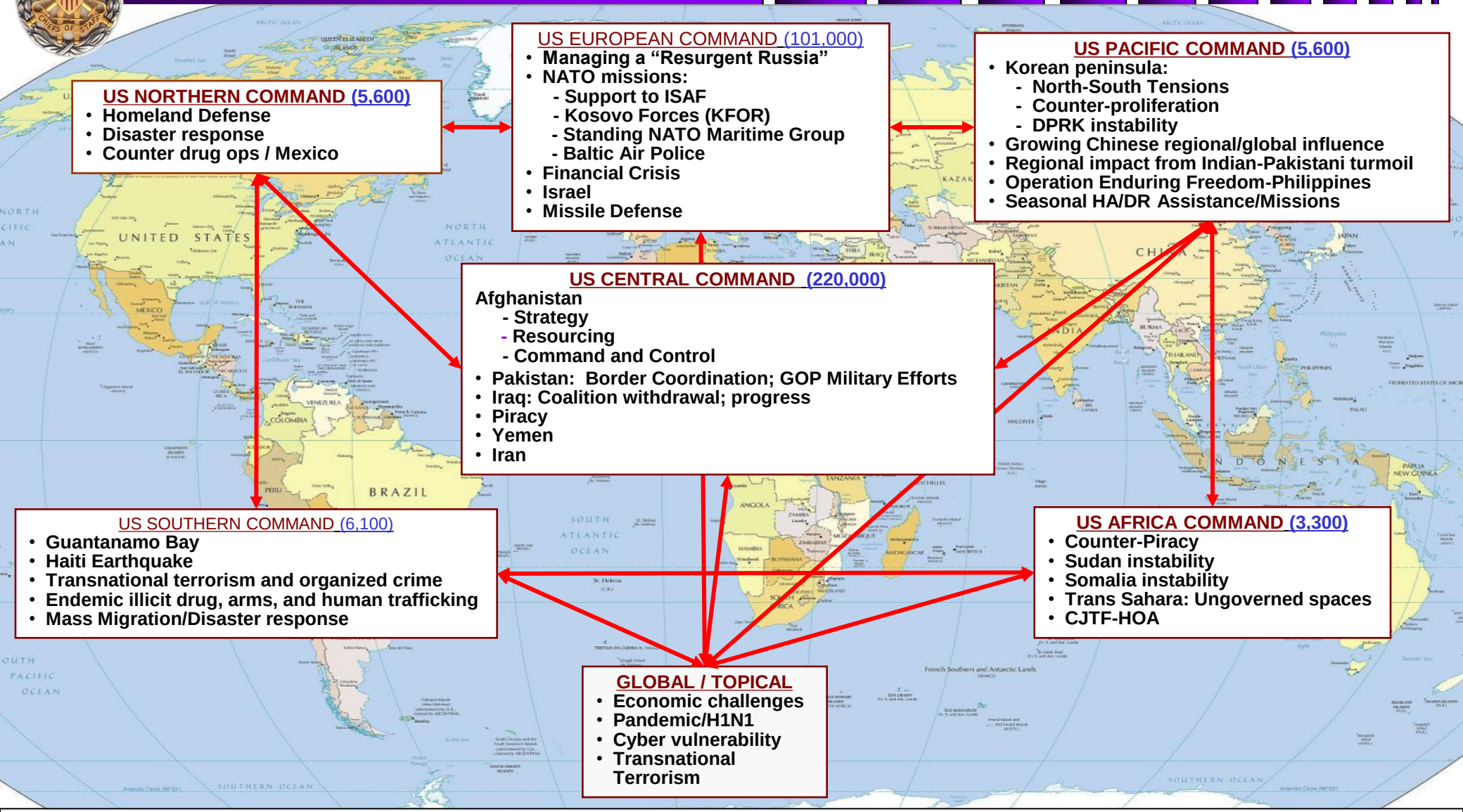
This briefing is classified:
UNCLASSIFIED

Agenda

- ***Global Operations Update***
- ***How do you lead a Counterinsurgency?***
- ***Closing Thought…Questions?***

A World of Challenges and Interrelationships



US NORTHERN COMMAND (5,600)
- Homeland Defense
- Disaster response
- Counter drug ops / Mexico

US EUROPEAN COMMAND (101,000)
- Managing a "Resurgent Russia"
- NATO missions:
  - Support to ISAF
  - Kosovo Forces (KFOR)
  - Standing NATO Maritime Group
  - Baltic Air Police
- Financial Crisis
- Israel
- Missile Defense

US PACIFIC COMMAND (5,600)
- Korean peninsula:
  - North-South Tensions
  - Counter-proliferation
  - DPRK instability
- Growing Chinese regional/global influence
- Regional impact from Indian-Pakistani turmoil
- Operation Enduring Freedom-Philippines
- Seasonal HA/DR Assistance/Missions

US CENTRAL COMMAND (220,000)

Afghanistan
- Strategy
- Resourcing
- Command and Control

- Pakistan: Border Coordination; GOP Military Efforts
- Iraq: Coalition withdrawal; progress
- Piracy
- Yemen
- Iran

US SOUTHERN COMMAND (6,100)
- Guantanamo Bay
- Haiti Earthquake
- Transnational terrorism and organized crime
- Endemic illicit drug, arms, and human trafficking
- Mass Migration/Disaster response

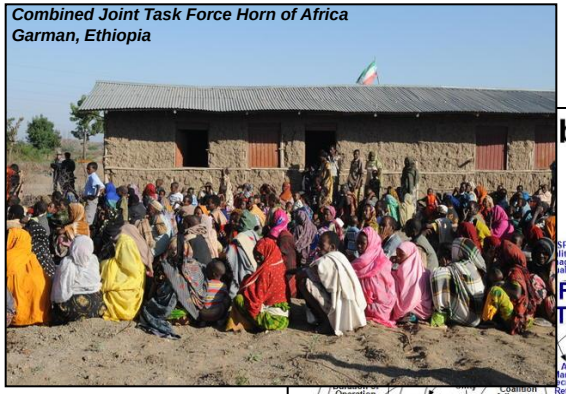
US AFRICA COMMAND (3,300)
- Counter-Piracy
- Sudan instability
- Somalia instability
- Trans Sahara: Ungoverned spaces
- CJTF-HOA

GLOBAL / TOPICAL
- Economic challenges
- Pandemic/H1N1
- Cyber vulnerability
- Transnational Terrorism

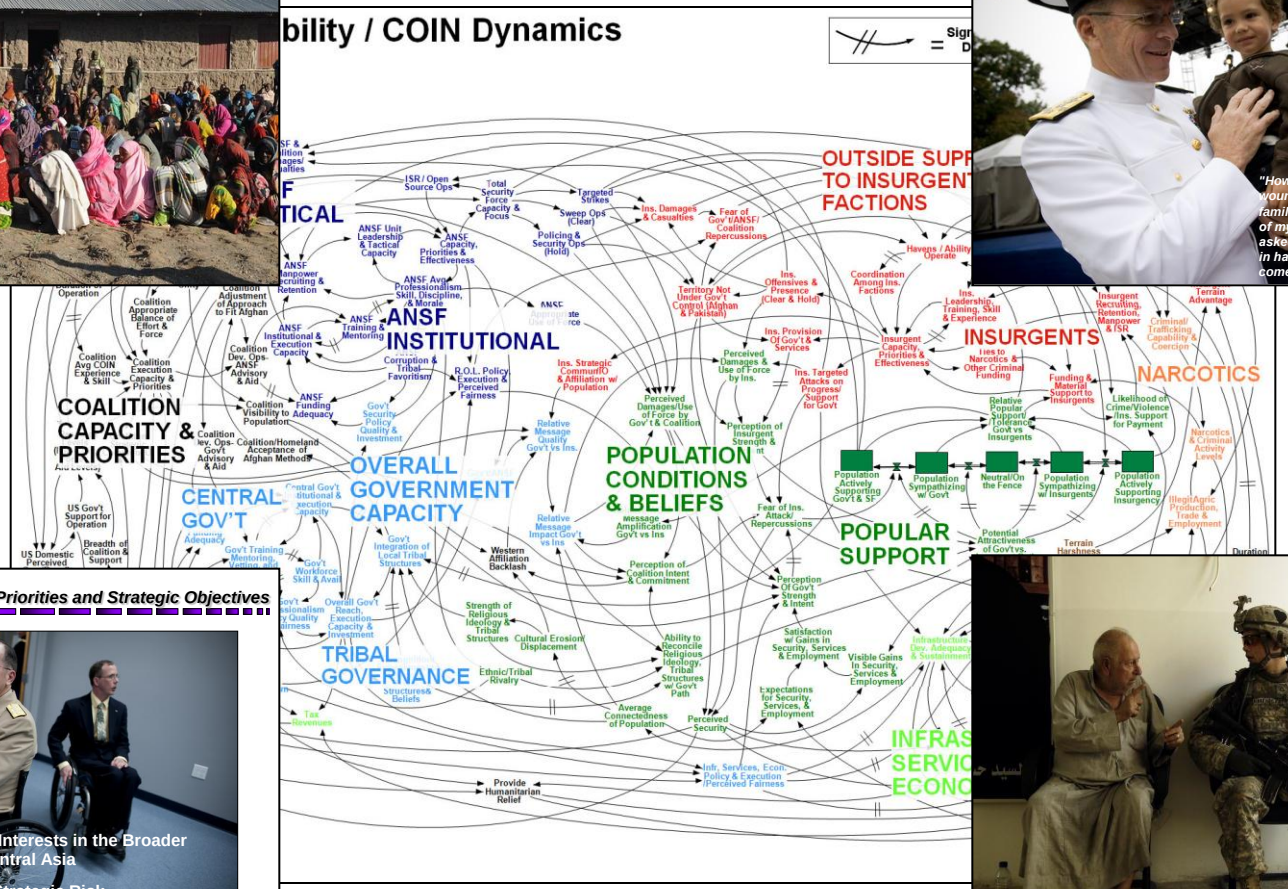
A complex blend of challenges facing all Combatant Commands, Services, and regional partners to source requirements with limited resources.

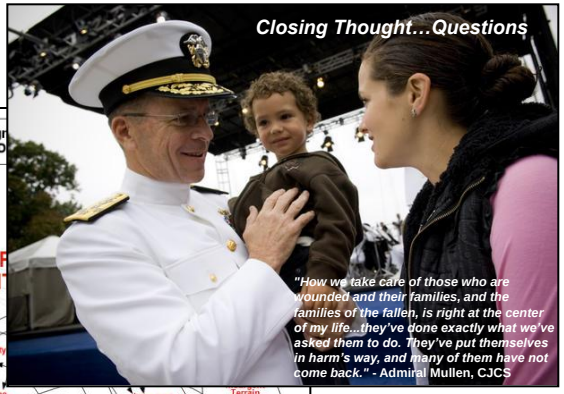
Global friction points…

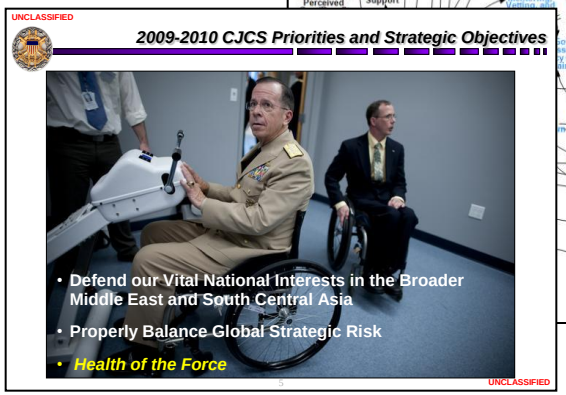
8 Jun Global Operations Brief Revisited



Combined Joint Task Force Horn of Africa
Garman, Ethiopia





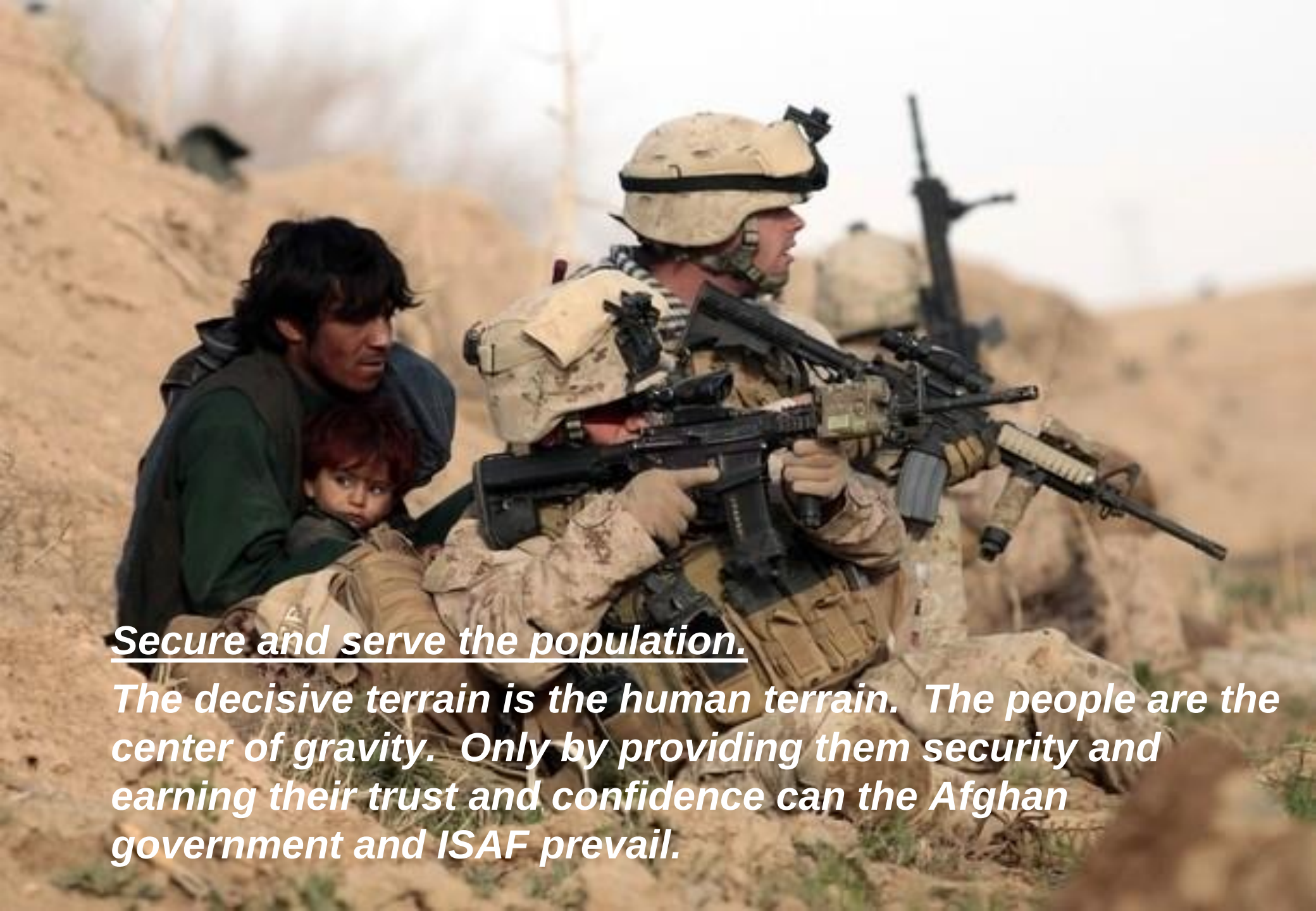


Operation Iraqi Freedom
Kadhimiya, Iraq

How do you lead a Counterinsurgency?

General Petraeus' Guidance on Counterinsurgency

- *Secure and serve the population*
- *Live with the people*
- *Confront the culture of impunity*
- *Help Afghans build accountable governance*
- *Pursue the enemy relentlessly*
- *Fight hard and fight with discipline*
- *Identify and confront corrupt officials*
- *Hold what we secure*
- *Foster lasting solutions*
- *Money is ammunition; don't put it in wrong hands*
- *Be a good guest*
- *Build relationships, but not just with those who seek you out*
- *Walk*
- *Act as one team*
- *Partner with the Afghan National Security Forces*
- *Promote local reintegration*
- *Be first with the truth*
- *Fight the information war aggressively*
- *Manage expectations*
- *Live our values*
- *Maintain continuity through unit transitions*
- *Empower subordinates*
- *Win the battle of wits*
- *Exercise initiative*

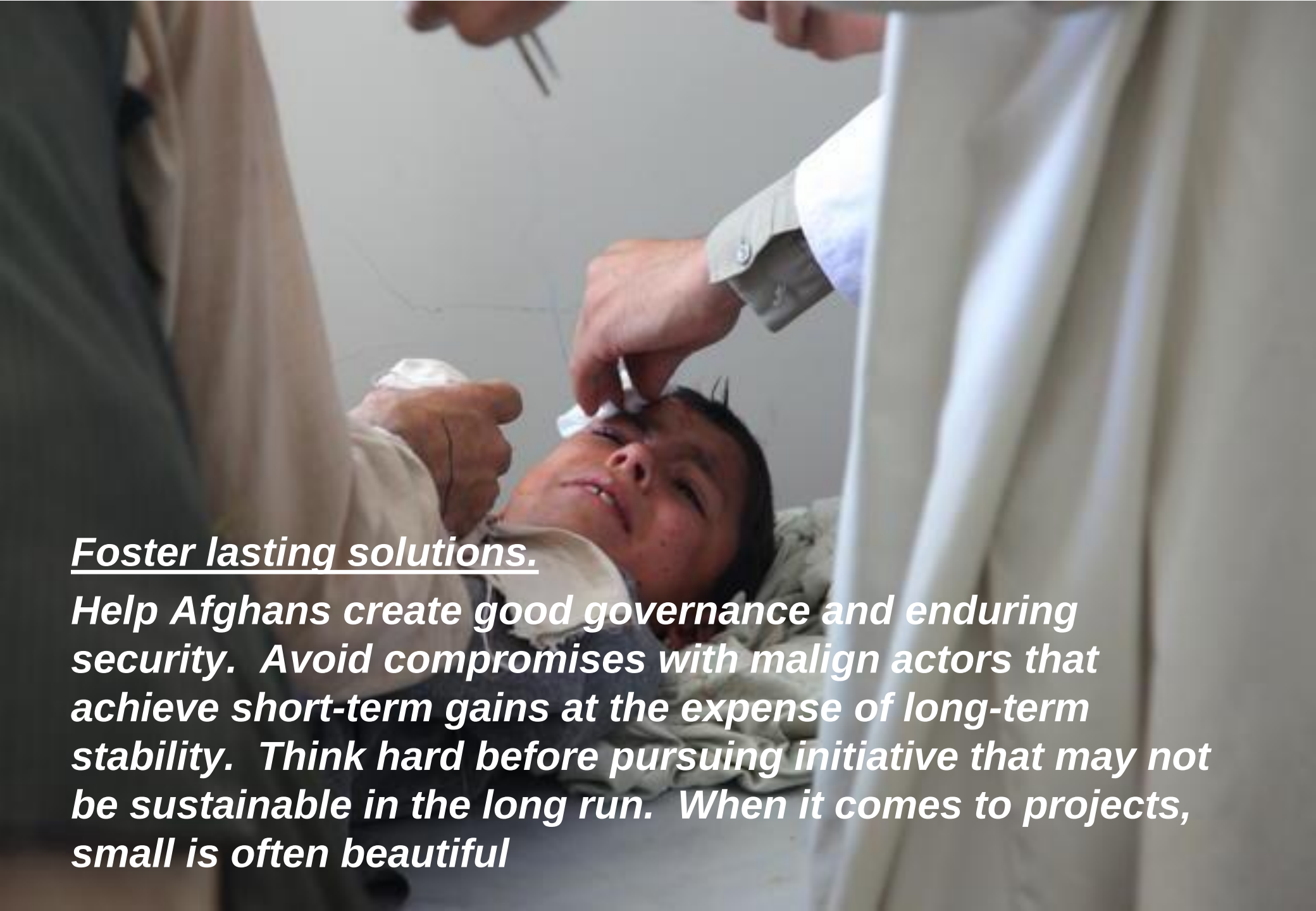


Secure and serve the population.

The decisive terrain is the human terrain. The people are the center of gravity. Only by providing them security and earning their trust and confidence can the Afghan government and ISAF prevail.

Help Afghans build accountable governance.

Afghanistan has a long history of representative self-government at all levels, from the village shura to the government in Kabul. Help the government and the people revive those traditions and develop checks and balances to prevent abuse.

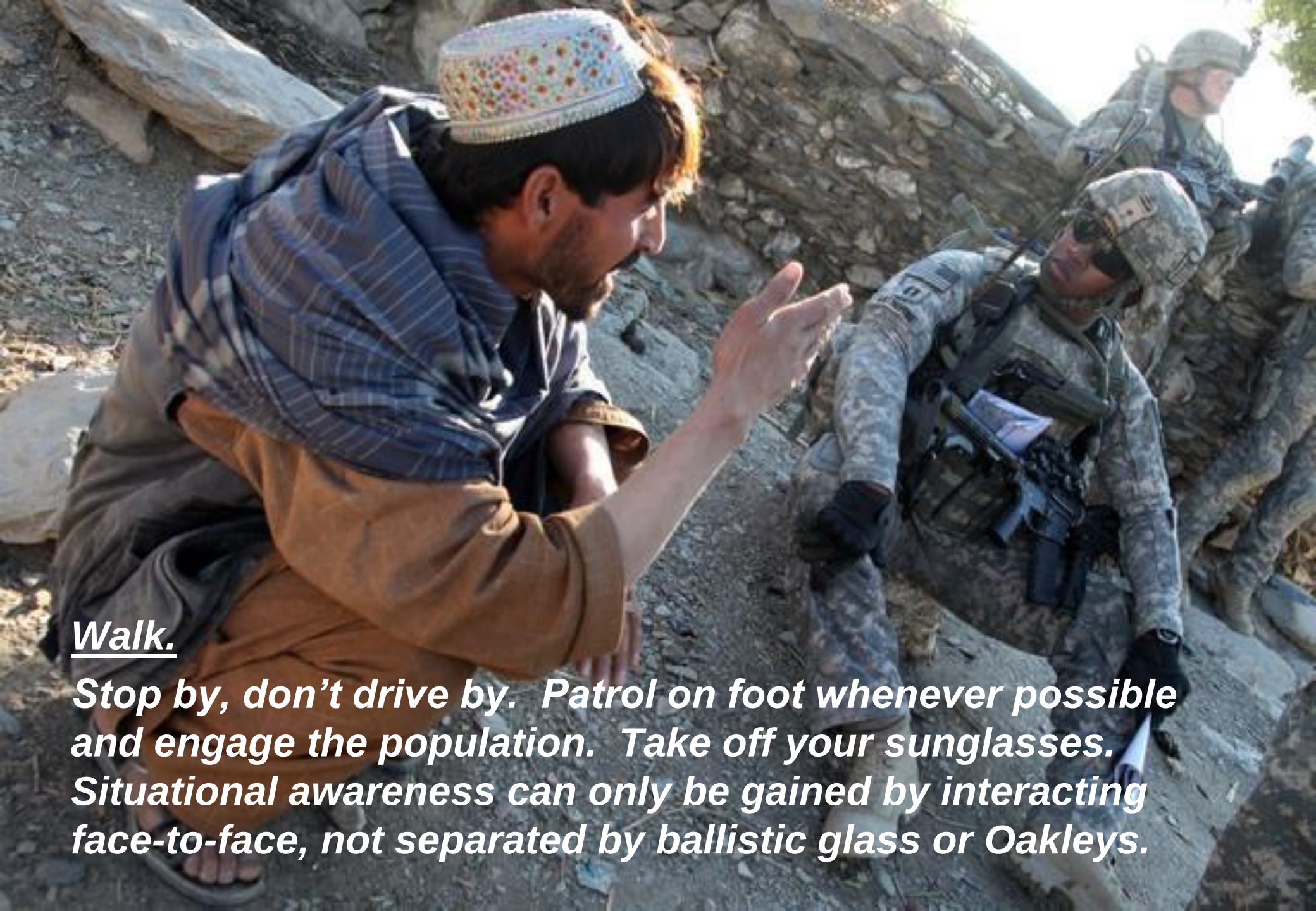


Foster lasting solutions.

Help Afghans create good governance and enduring security. Avoid compromises with malign actors that achieve short-term gains at the expense of long-term stability. Think hard before pursuing initiative that may not be sustainable in the long run. When it comes to projects, small is often beautiful

Be a good guest.

Treat the Afghan people and their property with respect. Think about how you drive, how you patrol, how you relate to people, and how you help the community. View your actions through the eyes of the Afghans. Alienating Afghan civilians sows the seeds of our defeat.



Walk.

Stop by, don't drive by. Patrol on foot whenever possible and engage the population. Take off your sunglasses. Situational awareness can only be gained by interacting face-to-face, not separated by ballistic glass or Oakleys.

Promote local reintegration.

Together with our Afghan partners, identify and separate the "reconcilables" from the "irreconcilables." Identify and report obstacles to reintegration. Help your partners address grievances and strive to make the reconcilables part of the local solution, even as you identify and kill, capture, drive out, or "turn" the irreconcilables.

Closing Thought